



NATO Foundation  
Defense College



## NATO 2021

*Rebuilding the consensus for a new era*

Rome, the 9<sup>th</sup> and the 10<sup>th</sup> of June 2021

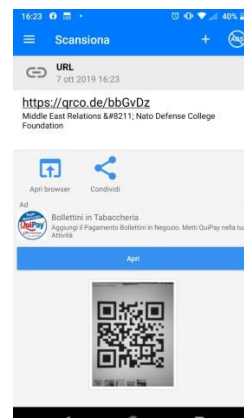


Special Thanks to PMI

Scan the QR Code to visit our website



1. Open the Camera app (iPhone) or go to Google's Play Store, download the **QR & Barcode** app (Android) and then launch the app on your smartphone. // Apri l'app della fotocamera (iPhone), oppure l'app **QR & Barcode** (Android) scaricabile dal Play Store.
2. Hold your device steady for 2-3 seconds towards the QR Code you want to scan // Punta il dispositivo per 2-3 secondi sul codice QR che vuoi scansionare.
3. A window with a link to our webpage will appear // Si aprirà una finestra con un link al nostro website





NATO Foundation  
Defense College



NATO DEFENSE COLLEGE  
ANNIVERSARY  
1951 — 2021



Fondazione  
Compagnia  
di San Paolo

**MBDA**

## NATO 2021

*Rebuilding the consensus for a new era*

*Organised by the **NATO Defense College Foundation** in co-operation with the **Fondazione Compagnia di San Paolo**, the **NATO Public Diplomacy Division**, **MBDA**, the **NATO Defense College**, and **Eventboost***

**Rome, the 9<sup>th</sup> and the 10<sup>th</sup> of June 2021**

*Venue: Live streamed from the Rome Cavalieri, A Waldorf Astoria Hotel*

*Via Alberto Cadlolo, 101, Rome*

**WEDNESDAY, 9<sup>TH</sup> OF JUNE 2021**

15,00 – 15,15 CEST

*Welcome Remarks*

- **Alessandro Minuto-Rizzo**, President, NATO Defense College Foundation, Rome
- **Olivier Rittimann**, Commandant, NATO Defense College, Rome

15,15 – 15,25 CEST

INITIAL INTERVENTION

**Baiba Braže**, Assistant Secretary General for Public Diplomacy, NATO HQ, Brussels (Virtual)

15,25 – 16,40 CEST

## SESSION 1 HOW TO REFOCUS NATO?

*The world is very different from the one the Alliance has known during the Cold War and its aftermaths. Allies need to strengthen their cohesion and be more effective in decision making in a fast-changing strategic environment. More challenges must be addressed to guarantee peace, stability, and the rule of law in the Euro-Atlantic area. The cooperation between the Alliance and the European Union is also to be reinforced on issues of common interests, taking advantage of their different capabilities and tools. A new Strategic Concept should be in the making.*

Chair: **Adriana Cerretelli**, Editor for Europe, Il Sole 24 Ore, Brussels

- **Ian Lesser**, Vice President; Executive Director, Transatlantic Centre, The German Marshall Fund of the United States, Brussels (Virtual)
- **Tacan Ildem**, Former Assistant Secretary General for Public Diplomacy of NATO, Ankara
- **Marta Dassù**, Senior Director of European Affairs; Editor-in-Chief *Aspenia*, The Aspen Institute, Rome (Virtual)
- **Benoît d'Aboville**, Associate Fellow, Fondation pour la Recherche Stratégique, Paris

*Q&A Session*

16,40 – 17,10 CEST

## INTERVIEW THE IMPORTANCE OF ALLIES AND MULTILATERALISM

Moderator: **Hannah Roberts**, Freelance Journalist and POLITICO Correspondent, Rome

- **Damon Wilson**, Executive Vice President, Atlantic Council, Washington D.C (Virtual)
- **Julian Lindley-French**, Chairman, The Alphen Group, Rotterdam (Virtual)

**END OF THE FIRST WORKING DAY**

**THURSDAY, 10<sup>TH</sup> OF JUNE 2021**

15,00 – 15,10 CEST

*Special Intervention*

**Benedetto Della Vedova**, Undersecretary of State, Ministry of Foreign Affairs and International Cooperation, Rome

15,10 – 16,30 CEST

**SESSION 2**  
**NATO WITH GLOBAL PARTNERS**

*NATO needs more than ever global partners to tackle the security challenges coming from different sides. The partnerships in the South (the Mediterranean Dialogues and the Istanbul Cooperation Initiative) should be energised, strengthening the Alliance political engagement, promoting capacity building tools, and possibly engaging with civil society. A process of consultations should be put into place with Indo-Pacific partners to better define the perimeter of the security architecture of the Western world.*

Chair: **Stephen Mariano**, Dean, NATO Defense College, Rome

- **Rajendra Abhyankar**, Former Secretary, Indian Ministry of External Affairs; Former Ambassador of India to the European Union (Virtual)
- **Karl-Heinz Kamp**, Special Envoy of the Political Director, Federal Ministry of Defence, Berlin
- **Oded Eran**, Senior Research Fellow, Institute for National Security Studies, Tel Aviv (Virtual)
- **Chloe Berger**, Faculty Adviser/Researcher, NATO Defense College, Rome

*Q&A Session*

16,30 – 16,40 CEST

*Special Intervention*

**Benedetta Berti**, Head, Policy Planning, Office of the Secretary General, NATO HQ, Brussels (Virtual)

16,40 – 16,50 CEST

**CONCLUDING REMARKS**

**Piero Fassino**, President, Foreign Affairs Committee, Chamber of Deputies, Rome

**END OF THE SECOND WORKING DAY**

*Special Thanks to Philip Morris International*

*In Media Partnership with*

**AirPress**

 *formiche*

**EURACTIV**

*#NATO2021*

*#NATOForANewEra*



## **NATO 2021**

*Rebuilding the consensus for a new era*

### **SPEAKERS' BIOGRAPHIES**

**WEDNESDAY, 9<sup>TH</sup> OF JUNE 2021**

#### **WELCOME REMARKS**

##### **Alessandro Minuto-Rizzo**

*President, NATO Defense College Foundation, Rome*

After having served at the Italian Embassy in Washington D.C. and as Commercial Counsellor at the Embassy of Italy in Prague, Ambassador Minuto-Rizzo worked as Head of the External Relations Office of the EEC. In the following years, his career focused on Europe and Space Policy. In 1997 he was appointed Diplomatic Counsellor of the Minister of Defence Beniamino Andreatta, then of his successors Carlo Scognamiglio and Sergio Mattarella. In 2000, Minuto-Rizzo held the position of Italian Ambassador to the Western European Union and to the Political and Security Committee of the EU, of which he was among the founding members. He was Deputy Secretary General of the Atlantic Alliance between 2001 and 2007. His mandate was mostly carried out in the strategic-political industrial area as far as the relations with sensitive countries such as those in the Gulf and the Southern Mediterranean were concerned. His most recent book was "NATO and the Middle East: The Making of a Partnership" (New Academia Publishing, 2018).

##### **Olivier Rittimann**

*Commandant, NATO Defense College, Rome*

Since July 2020, Lieutenant General Rittimann is the Commandant of the NATO Defense College in Rome. After graduating from the Military Academy of Saint Cyr and the Army Engineer School, he chose to serve with the Foreign Legion and he took part to operations in Chad, Mayotte, Pakistan, Saudi Arabia and Iraq. After an operational tour at the NATO-led Stabilization Force in Bosnia and Herzegovina (SFOR) in 1997, he was assigned to the Allied Forces North Headquarters in Brunssum in 1998. Then, he was posted to the Joint Staff in Paris, as Chief of the NATO branch. Promoted Brigadier General in 2010, he was deployed in the International Security and Assistance Force (ISAF) from January 2011 to January 2012 as Chief of Operations and assigned as French Deputy Military Representative (MILREP) to NATO Headquarters. After that, Rittimann became the French National Military Representative to NATO's Allied Command Operations in Mons (Belgium) and in 2016 he was promoted to Major General.

## INITIAL INTERVENTION

### **Baiba Braže**

*Assistant Secretary General for Public Diplomacy, NATO HQ, Brussels*

Ambassador Braže was appointed Assistant Secretary General for Public Diplomacy in May 2020. She advises the NATO Secretary General on issues within her remit, oversees the coordination of all Strategic Communications activities across all NATO civilian and military bodies and commands, and also directs all public diplomacy activities. Ambassador Braže served most recently as Latvia's Ambassador to the United Kingdom, prior to which she was Director General Security Policy and International Organizations and Director General of the Communications Directorate at the Latvian Foreign Ministry in Riga. She previously served as Latvia's Ambassador to the Netherlands and Permanent Representative to the Organization for the Prohibition of Chemical Weapons.

## SESSION 1

### HOW TO REFOCUS NATO?

### **Adriana Cerretelli**

*Editor for Europe, Il Sole 24 Ore*

Adriana Cerretelli was Chief European Correspondent for *Il Sole 24 Ore* in Brussels for more than 20 years. Before starting her journalistic career, she was a researcher at the Italian Institute for International Political Studies (ISPI) in Milan. Starting from October 2018, she assumed the position of spokesperson for the Minister of Economy and Finance, Giovanni Tria, a position which ended at the end of the ministerial mandate in September 2019.

### **Ian Lesser**

*Vice President; Executive Director, Transatlantic Center, The German Marshall Fund of the United States, Brussels*

Ian Lesser is Vice President at The German Marshall Fund (GMF) of the United States and a member of GMF's executive team, managing programs across the organisation. He also serves as Executive Director of the Transatlantic Center, the Brussels office of the GMF, and leads the GMF's work on the Mediterranean, Turkey, and the wider Atlantic. Prior to joining GMF, Dr Lesser was a public policy scholar at the Woodrow Wilson International Center, as well as Vice President and Director of studies at the Pacific Council on International Policy. Dr Lesser is a member of the Council on Foreign Relations, the International Institute for Strategic Studies, and the Pacific Council on International Policy. He serves on the advisory boards of the Delphi Economic Forum, the Atlantic Dialogues, the NATO Defense College Foundation and the Turkish Policy Quarterly. A frequent commentator for international media, he has written extensively on foreign and security policy issues.

### **Marta Dassù**



*Senior Director of European Affairs; Editor-in-Chief Aspenia, The Aspen Institute, Rome*

A scholar of international politics, Dr Dassù was General Director of the international activities of Aspen Institute Italia, as well as Director of the foreign policy magazine *Aspenia*, published by the same institute. Between 1998 and 2001 she served as foreign policy advisor to the President of the Council of Ministers in different governments (D'Alema I, D'Alema II and Amato II). From 2006 to 2008 she led the Strategic Reflection Group of the Ministry of Foreign Affairs. She was Director of the Center for International Political Studies and she is a member of the Board of Directors of the Institute for International Affairs, of the Scientific Committee of Confindustria and of the Italy-USA Foundation. She is a leader writer for various newspapers and periodicals including *Corriere della Sera* and *Il Sole 24 Ore*, and also collaborates with both *La Stampa* and *Repubblica*. She is a member of NATO 2030 Experts Group.

### **Tacan Ildem**

*Former Assistant Secretary General for Public Diplomacy of NATO, Ankara*

Ambassador Ildem, a member of NATO Experts Group that presented a report entitled “NATO 2030: United for a New Era”, is a senior Turkish diplomat. Since the start of his long career in 1978 till February 2021 he held bilateral and multilateral positions including NATO Assistant Secretary General between 2016 to 2020. He served as the Turkish Ambassador to the Netherlands and Permanent Representative to NATO and the OSCE. He also served as Director General for International Security Affairs at the Ministry of Foreign Affairs and Chief of Cabinet, Principal Foreign Policy Advisor and Spokesperson of the President of the Republic. His postings abroad also include those at the Embassies in Washington DC, Athens and New Delhi. Ambassador Ildem is a graduate of Ankara University Faculty of Political Science. He is a recipient of the decoration of Grand Officer of the Order of the Star of Italian Solidarity and the Medal of Gratitude of Albania.

### **Benoît d’Aboville**

*Associate fellow, Fondation pour la Recherche Stratégique, Paris*

Benoît d’Aboville is a diplomat and former Ambassador, currently he is Associate fellow at the Fondation pour la Recherche Stratégique and Associate Professor at Sciences Po/PSIA in Paris. During his diplomatic career Ambassador d’Aboville was assigned to Washington D.C., Moscow, Geneva and New York. He also was Ambassador in Prague, Warsaw and Brussels and served as French Permanent Representative to NATO (2000-2005). He is a contributor to the French Air Force research team as a reservist officer. From 2011 to 2013 he was a member of the Advisory Council of the French Foreign and European Ministry. He is a specialist in political-military affairs and former Vice President and member of the International Institute of Humanitarian Law in San Remo and Geneva.

## INTERVIEW

### The Importance of Allies and Multilateralism

#### **Hannah Roberts**

*Freelance Journalist and POLITICO Correspondent, Rome*

Hannah Roberts is an award-winning freelance journalist and producer based in Rome, reporting from the Mediterranean, including Italy and Southern Europe. She moved to Rome in 2013 and since then covered many of the major events that have buffeted the European continent, including terrorism and populism. She has reported extensively on the refugee crisis. In 2019 she was part of the *Financial Times* team that won the Press Award for the Europopulists series. She is a regular contributor to the *Financial Times*, *POLITICO*, the *New European*, the *Independent*, the *Mail on Sunday* and other national and international titles.

#### **Damon Wilson**

*Executive Vice President, Atlantic Council, Washington D.C.*

Damon Wilson is Executive Vice President of the Atlantic Council. He has worked for the NATO Secretary General, the National Security Council, the US Embassy in Baghdad before finally moving to the Atlantic Council. Dr Wilson has a long career in working on defense policy, NATO and US-European relations. Between 2001 and 2004, he held the position of Deputy Director of the Private Office of the NATO Secretary General, assisting Lord George Robertson of Port Ellen in his drive to transform the Alliance by enlarging NATO membership, conducting operations beyond Europe, and adapting Allied capabilities to face modern threats. From 2007 to 2009, he acted as Special Assistant to the President and Senior Director for European affairs at the National Security Council. He worked also in the US Department of State's Office of European Security and Political Affairs, in the State Department's China desk, and at the US Embassy in Beijing.

#### **Julian Lindley-French**

*Chairman, The Alphen Group, Rotterdam*

Until 2017 Professor Lindley-French was Vice President of the Atlantic Treaty Association in Brussels. Currently, he is a Distinguished Visiting Research Fellow at the National Defense University in Washington D.C. and Director of Europa Analytica in the Netherlands. He is also a Fellow of the Canadian Global Affairs Institute, as well as Visiting Programme Director at Wilton Park and founder of The Alphen Group. In 2015 Dr Lindley-French was appointed Honorary Member of the Anciens' Association of the NATO Defense College in Rome where he served as a member of the Academic Advisory Board. He is a member of the Strategic Advisory Panel of the British Chief of Defence Staff and was formerly the Head of the Commander's Initiative Group of NATO's Allied Rapid Reaction Corps. Professor Lindley-French is currently also Senior Fellow at the Institute for Statecraft in London.

**THURSDAY, 10<sup>TH</sup> OF JUNE 2021**

**SPECIAL INTERVENTION**

**Benedetto Della Vedova**

*Undersecretary of State, Ministry of Foreign Affairs and International Cooperation, Rome*

Benedetto Della Vedova has been a Member of the Radical Party for 30 years. From January 2019 to March 2021 he was Secretary of +Europa, the movement he helped to build together with Emma Bonino. Dr Della Vedova was President of the Italian Radicals (2001-2003) and leader of the Liberal Reformers movement (2005-2009). Previously he was Member of the European Parliament from 1999 to 2004; Member of the Italian Parliament from 2006 to 2013; Senator from 2013 to 2018, and Undersecretary of State at the Ministry of Foreign Affairs in Renzi and Gentiloni governments. From the 1st of March 2021 he is Undersecretary of State for Foreign Affairs and International Cooperation in the Draghi Government.

**SESSION 2  
NATO WITH GLOBAL PARTNERS**

**Stephen Mariano,**

*Dean, NATO Defense College, Rome*

Stephen Mariano was appointed Dean of the NATO Defense College in January 2019. He was previously Professor of National Security Studies at the National Defense University's National War College. Dr Mariano taught military strategy and comparative military systems at the US Military Academy at West Point, as well as politics and US foreign policy at the Royal Military College of Canada. Formerly, he was US Army War College Visiting Defense Fellow at Queen's University's Center for International Relations, US Army's Senior Fellow at Harvard University's Weatherhead Center for International Affairs, and M.I.T. Seminar XXI Fellow. He acted as Deputy Director of Strategy, Plans, and Assessments at the Multinational Security Transition Command-Iraq, where he liaised with the NATO Training Mission in Iraq, and as Military Advisor to NATO's Senior Civilian Representative in Afghanistan. He also served as Strategic Plans and Policy Officer within NATO's International Military Staff in Brussels and at the US European Command in Stuttgart.

**Rajendra Abhyankar**

*Former Secretary, Indian Ministry of External Affairs; Former Ambassador of India to the European Union*

Ambassador Abhyankar is presently Visiting Professor at the College of Liberal Arts of Purdue University in Lafayette. He was in the Indian Foreign Service from 1968 to 2005. He was appointed Secretary at the Ministry of External Affairs from 2001 to 2004. Until 2009 Ambassador Abhyankar was Professor and Director of the Centre for West Asian Studies of Jamia Millia Islamia University in

Delhi. He has been involved in a range of works for non-profit, corporate organisations and academics. From 2012 to 2019 he was Professor of Practice of Diplomacy and Public Affairs at the O'Neill School of Public and Environmental Affairs of Indiana University in Bloomington, USA. He has written seven books on Indian diplomacy and related issues, his latest publication being *Syria. The tragedy of a pivotal state*, published in 2020 by Palgrave Macmillan.

### **Karl-Heinz Kamp**

*Special Envoy of the Political Director, Federal Ministry of Defence, Berlin*

Dr Kamp is the Special Envoy of the Political Director of the German Ministry of Defence. He holds a Ph.D. from the University of the German Armed Forces in Hamburg, with a dissertation on NATO's nuclear planning procedures. He started his career in 1986 at the German Council of Foreign Affairs in Bonn. In 1988, he has been Research Fellow at the Center for Science and International Affairs, and at the John F. Kennedy School of Government of the Harvard University. From 1997 to 1998, Dr Kamp was on a temporary assignment with the Planning Staff of the German Ministry of Foreign Affairs. From November 2007 to October 2013 he served as Research Director of the NATO Defense College in Rome to build up NATO's Research Division. In 2009, US Secretary Madeleine Albright selected him as one of the Advisors for the NATO Expert Group on the New Strategic Concept. In 2013, he joined the Federal Academy for Security Policy in Berlin – first as Academic Director and later as the President of this institution. In 2019, he moved to the German Ministry of Defence.

### **Oded Eran**

*Senior Research Fellow, Institute for National Security Studies, Tel Aviv*

Dr Eran, Senior Research Fellow at the Institute for National Security Studies (INSS) in Tel Aviv, served as director of INSS from July 2008 to November 2011, following a long career in Israel's Ministry of Foreign Affairs and other government positions. Before joining INSS, he served as the World Jewish Congress Representative in Israel and as the Secretary General of its Israel Branch. From 2002 to 2007, he served as Israel's Ambassador to the European Union, covering NATO as well. Prior to that, Dr Eran was Israeli Ambassador to Jordan, and head of Israel's negotiations team with the Palestinians. Other previous positions include Deputy Director General of the Ministry of Foreign Affairs and Deputy Chief of the Israeli embassy in Washington. Between 2007 and 2013 he served as an advisor to the Knesset sub-committee on Foreign Affairs.

### **Chloe Berger**

*Faculty Adviser and Researcher, NATO Defense College, Rome*

Dr Berger is Faculty Adviser and Researcher at the NATO Defense College. As a Researcher, her work focuses mainly on the broader MENA region and NATO's Agenda for the South (Projecting Stability, partnerships, etc.). As a Faculty Adviser, she oversees the Curriculum Planning of the NATO Regional Cooperation Course and the Senior Executive Regional Conference. Before joining the College, she held different positions in French educational institutions, public and private, in Syria and Egypt. She worked as a consultant for risks analysis and strategic monitoring on Middle-Eastern issues (Egypt, Syria, Lebanon, and Palestine). Dr Berger is a graduate from the Political Studies Institute of Paris (Sciences-Po Paris) and she received a Ph.D in Political Sciences from Paris II

– Panthéon-Assas University. She also holds a Master 2 in International Security and Defence from Pierre-Mendes France University in Grenoble.

#### **SPECIAL INTERVENTION**

##### **Benedetta Berti**

Head, Policy Planning, Office of the Secretary General NATO HQ, Brussels

Dr Berti is the Head of Policy Planning at the Office of NATO Secretary General. A policy adviser and consultant, as well as an Eisenhower Global Fellow and a TED Senior Fellow, she has held positions at Harvard University, West Point, the Institute for National Security Studies and the Foreign Policy Research Institute, among others. In the past decade, Dr Berti has worked in NGOs and research institutes in Latin America, the Middle East, and the US, focusing on human rights, internal conflict, and political violence. Her areas of expertise include human security, internal conflicts, integration of armed groups, post-conflict stabilisation and peace-building, as well as violence prevention and reduction, crisis management and prevention. Dr Berti's comments and interviews have been featured in *The New York Times*, *Time Magazine*, the *Wall Street Journal* and *Al-Jazeera*. She holds a Ph.D in International Relations from the Fletcher School (Tufts University) and two post-doctorates in International Relations and Political Science.

#### **CONCLUDING REMARKS**

##### **Piero Fassino**

*President, Foreign Affairs Committee, Chamber of Deputies, Rome*

Piero Fassino is the President of the Foreign Affairs Committee of the Italian Chamber of Deputies. Elected for the first time in 1994, he was re-elected in all the following legislatures until 2011- when he became mayor of Turin (2011-2016) - and elected again to Parliament in 2018. He is currently also a Member of the Parliamentary Assembly of the Council of Europe and Vice President of the Political Commission, President of the Italy-France friendship section of the Inter Parliamentary Union. Undersecretary of State for the Ministry of Foreign Affairs (1996-1998 in Prodi government) and, in the same period, Undersecretary for European Union Policies to the Prime Minister; Minister of Foreign Trade (1998-2000 in D'Alema government); Minister of Justice (2000-2001 in Amato government). From 1991 to 1996 Honourable Fassino held the role of International Secretary of the Democratic Party of the Left. From 2016 to March 2020, he was President of the Socialist Group and spokesman for the Mediterranean at the Congress of Local Authorities of the Council of Europe.



## NATO 2021

*Rebuilding the consensus for a new era*

### BACKGROUND POLICY PAPER

NATO is the most successful political-military alliance in history, and yet it is time to focus once again on the purpose of the transatlantic relationship. The Alliance was born as part of a rather coherent environment of international norms influenced by democracy, free market, and international cooperation, based on a relatively rule-based order. Today, rules are often considered less cogent by a number of democracies and authoritarian states, therefore trust and political consensus among Allies is a crucial necessity.

Political vagaries apart, the need to rebuild a consensus has been clearly identified in the reflection exercise *NATO 2030*. It started in December 2019 when political leaders asked the Secretary General (SG) to lead a reflection process to strengthen the Alliance. The 31<sup>st</sup> of March 2020, an independent expert group was appointed, while in June the SG established his priorities for *NATO 2030*. The report of the independent group was presented the 25<sup>th</sup> of November 2020, providing 138 recommendations.

The process continued with a food for thought paper of the SG, published the 11<sup>th</sup> of February 2021 in preparation of the discussion for the NATO Summit in Brussels (the 14<sup>th</sup> of June 2021) and with a short set of priorities, preceded by a short introduction. The focus is interestingly on China: *“The rise of China is shifting the global balance of power, challenging the rules-based international order and increasing geopolitical competition. China is not our adversary, but China’s rise presents risks to our security, our democracies and our way of life. This challenge is simply too big for any country to tackle alone.”*

Then are mentioned subjects like cyber and hybrid threats, emerging and disruptive technologies and the security implications of climate change, followed by existing threats like Russia and terrorism.

The eight priorities listed are:

- 1) Reinforce Unity, Cohesion and Solidarity: Increased Funding for Deterrence and Defence Activities;
- 2) Ensure a Common Level of Allied Resilience: Enhanced Focus on Resilience;
- 3) Preserve our Technological Edge: Greater Support for Transatlantic Defence Innovation and Interoperability;
- 4) Increase Political Consultation and Coordination among Allies in NATO: Renewed Political Commitment;



- 5) Take a more Global Approach: Defending the Rules-based International Order and Cooperating with Like-Minded Partners;
- 6) Contribute to the Security and Stability of our Neighbourhood: Strengthened Commitment to Training and Capacity Building;
- 7) Combat and Adapt to Climate Change: Enhanced Global Climate and Security Agenda;
- 8) Cement the Transatlantic bond: the 2022 Strategic Concept.

Particularly relevant is the issue of political consultation and coordination, because on the one hand it is a matter of more frequent meetings, but on the other, there is a need for a qualitative enhancement of the political engagement within the NAC and from the member countries (political directors' meeting are one component of this improvement).

The idea of periodic consultations of Ministers of Interior and National Security Advisors is quite interesting because it touches rather directly the issue of the closer collaboration with the European Union, whose Justice and Home Affairs sector is very developed and where the blending of terrorism, trafficking and organised crime is firmly in the agenda. Some of these aspects should be considered by the new Strategic Concept, foreseen for 2022.

In this respect, partnerships should be adequately developed since they are a very cost-effective instrument to bolster the security and stability of old and new neighbourhoods, provided that they are properly supported with means, staff and policies.

In conclusion, the Alliance needs more than an incremental and ad hoc adaptation. It needs to reassess in-depth its *raison d'être* in terms of transatlantic relationship and the probable strategic consequences of specific political choices. It should remain as the most important security provider in this fragmented and potentially dangerous environment. The transatlantic bond has proven on several occasions through seven decades to be a formidable added value to project security and stability, but bureaucratic complacency through cosmetic changes is not helpful. It is of course a very ambitious agenda and we hope that the member states will have the determination to enact real reforms for an Alliance kept abreast with times.

**Alessandro Minuto-Rizzo**, *President, NATO Defense College Foundation*

**Alessandro Politi**, *Director, NATO Defense College Foundation*



## **NATO 2021**

*Rebuilding the consensus for a new era*

### **CONCEPT**

After a period where the threats perceptions were palpable and easily recognisable, NATO has now the delicate task to rebuild a consensus on its fundamentals and its missions.

The Atlantic Treaty and the Preamble reflect a different world and a different set of liberties. What kind of political role for the Alliance: purely regional or with an important out of area component? How to articulate this role with the EU and outside Europe? What does really mean 360-degree security? In fact the *NATO 2030* document clearly recognises “*An era of heightened geostrategic competition, combined with non-state and trans-boundary threats demands more frequent and comprehensive utilisation of the NAC for this purpose.*”

Part of the internal political debate will revolve around traditional issues (the new Strategic Concept, a more political role for NATO, the reform of the burden sharing), but it is rather evident that we have entered an era where the challenges are more complex than before and require an in-depth discussion.

The conference will address in the first section the harmonisation of different priorities among Allies and the cooperation with the EU, taking stock of the work underway around the reform of the Alliance (Group of Reflection and *NATO 2030*). In the ensuing one, it will explore possible scenarios to achieve mutual security with global partners, in the framework of a credible engagement and possible deterrence. The objective remains to keep NATO as the best security provider at international level.



## THE NATO FOUNDATION

The NATO Defense College Foundation, the only existing think-tank bearing the name of the Alliance, was established in Rome in 2011. It grew out from a common intuition of the President Alessandro Minuto-Rizzo and the NATO Defense College top decision makers who understood the value of a non-profit NGO that could work beyond usual and institutional outreach, training, communication and scientific research activities.

The principles stated in the preamble to the Washington Treaty of 1949 are our heritage.

Our mission is to promote the culture of stability and well-being in the North Atlantic area and in NATO partner nations.

Our aim is to meet the highest standards in contributing to public debate and future deliberations on strategic, security and geopolitical issues.

Therefore, the NDCF strives at considering relevant issues not just in a descriptive or prescriptive way, but by catching the sense of events and the essential vectors of future developments. In a word: Charting ahead.

### CONTACTS

-  [www.natofoundation.org](http://www.natofoundation.org)
-  [info@natofoundation.org](mailto:info@natofoundation.org)
-  [@NATOFoundation](https://twitter.com/NATOFoundation)
-  [NATO College Foundation](https://www.facebook.com/NATO.Collective.Foundation)
-  [@natofoundation](https://www.instagram.com/natofoundation)
-  [NATO Foundation](https://www.youtube.com/NATOFoundation)

*#NATO2021*

*#NATOForANewEra*

## PARTNERS



Fondazione Compagnia di San Paolo



NATO Public Diplomacy Division



Matra BAe Dynamics Alenia (MBDA)



NATO Defense College



Eventboost

*In media partnership with*



*Special Thanks to Philip Morris International*

## NOTES

## NOTES