



Ministero degli Affari Esteri  
e della Cooperazione Internazionale



Fondazione  
Compagnia  
di San Paolo

## NATO 2023

### *Balancing priorities after the Vilnius Summit*

*High-Level Conference*

*Organised by the **NATO Defense College Foundation**  
in co-operation with the **Ministry of Foreign Affairs and International Cooperation**,  
the **NATO Defense College**,  
the **Fondazione Compagnia di San Paolo***

**Rome | Friday, the 6<sup>th</sup> of October 2023**

*Venue: International Conference Hall, Ministry of Foreign Affairs and International Cooperation,  
Piazzale della Farnesina, 1*

**14,00 – 14,30 CEST** *Participants arrival*

**14,30 – 14,50** *Welcome Remarks*

- **Alessandro Minuto-Rizzo**, President, NATO Defense College Foundation, Rome \*
- **Riccardo Guariglia**, Secretary General, Ministry of Foreign Affairs and International Cooperation, Rome
- **Florence Gaub**, Director, Research Division, NATO Defense College, Rome \*
- **Nicolò Russo Perez**, Head, International Affairs, Compagnia di San Paolo, Turin \*

**14,50 – 15,00** *Opening Remarks*

- **Antonio Tajani**, Vice President of the Council of Ministers; and Minister of Foreign Affairs and International Cooperation, Rome

**15,00 – 15,10** *Special Intervention*

- **Stefano Pontecorvo**, Chairman, Leonardo Company, Rome \*

**15,10 – 16,30**

### SESSION 1

#### ASSESSING CHALLENGES AND PRIORITIES

*The Strategic Concept sets a coherent risks and threats picture for the strategic planning of the Alliance, which is the most relevant security provider at international level. In order to keep a credible defence and deterrence, new investments in emerging and disruptive technologies are essential, to which the new Defence Innovation Accelerator for the North Atlantic (DIANA) will give a strong impulsion. What is the most effective sharing of responsibilities and resources among allies vis-à-vis persistent and emerging challenges? How to balance investments between strengthening existing arsenals and new technologies?*

Chair: **Oana Lungescu**, Distinguished Fellow, Royal United Services Institute; and former NATO Spokesperson, Brussels \*

- **Karl-Heinz Kamp**, Associate Fellow, German Council on Foreign Relations, Berlin \*
- **Camille Grand**, Distinguished Policy Fellow, European Council on Foreign Relations, Brussels \*
- **Eric Terzuolo**, Professorial Lecturer, School of International Service, American University, Washington DC \*
- **Anja Dalgaard-Nielsen**, Professor, Faculty of Science and Technology, University of Stavanger, Stavanger

*Q&A Session*

16,30 – 16,40 *Special Intervention*

- **Giovanni Soccodato**, Managing Director, MBDA Italy, Rome \*

16,40 – 17,10 *Coffee Break*

17,10 – 17,20 *Special Intervention*

- **Marco Peronaci**, Permanent Representative of Italy to the North Atlantic Council, NATO HQ, Brussels \*

17,20 – 18,50

## SESSION 2

### PROJECTING SECURITY IN A NEW ERA: LOOKING SOUTH

*The 360° security approach, a mainstay of NATO, regards both deterrence and defence and the Alliance's security projection. What has to be done to revamp the essential partnerships in the Southern Region (Mediterranean Dialogue and Istanbul Cooperation Initiative)? By next year, allies are due to reconsider those relationships and take decisions to adjourn them, building upon long-established cooperation (i.e. the Istanbul Summit in 2004) and the growing strategic importance of the MENA region.*

Chair: **Flavia Giacobbe**, Journalist and Director, Formiche and Aipress, Rome \*

- **Florence Gaub**, Director, Research Division, NATO Defense College, Rome \*
- **Ian Lesser**, Vice President; and Executive Director, Brussels Office, The German Marshall Fund of the United States, Brussels \*
- **Abdulaziz Sager**, President, Gulf Research Center, Jeddah \*
- **Aydin Kiliç**, Director, NATO Strategic Direction-South Hub, NATO Joint Force Command, Naples \*

*Q&A Session*

18,50 – 19,00 *Concluding Remarks*

- **Giulio Terzi di Sant'Agata**, President of the Senate Committee on European Union Policies, Rome \*

**END OF THE WORKING DAY**