



NATO Foundation
Defense College

NATO 2023

BALANCING PRIORITIES
AFTER THE VILNIUS SUMMIT

OCTOBER 6



*High-Level Conference organised by the NATO Defense College Foundation
in co-operation with the **Ministry of Foreign Affairs and International Cooperation**,
the **NATO Defense College**, **Fondazione Compagnia di San Paolo**, **Elettronica S.p.A.***



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Balancing priorities after the Vilnius Summit

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Rome | Friday, the 6th of October 2023

*Venue: International Conference Hall, Ministry of Foreign Affairs and International Cooperation,
Piazzale della Farnesina, 1*

13,45 – 14,45 CEST *Participants arrival*

14,50 – 15,10 *Welcome Remarks*

- **Alessandro Minuto-Rizzo**, President, NATO Defense College Foundation, Rome
- **Riccardo Guariglia**, Secretary General, Ministry of Foreign Affairs and International Cooperation, Rome
- **Florence Gaub**, Director, Research Division, NATO Defense College, Rome
- **Nicolò Russo Perez**, Head, International Affairs, Compagnia di San Paolo, Turin

15,10 – 15,20 *Special Intervention*

- **Stefano Pontecorvo**, Chairman, Leonardo Company, Rome

15,20 – 16,50

SESSION 1

ASSESSING CHALLENGES AND PRIORITIES

The Strategic Concept sets a coherent risks and threats picture for the strategic planning of the Alliance, which is the most relevant security provider at international level. In order to keep a credible defence and deterrence, new investments in emerging and disruptive technologies are essential, to which the new Defence Innovation Accelerator for the North Atlantic (DLANA) will give a strong impulsion. What is the most effective sharing of responsibilities and resources among allies vis-à-vis persistent and emerging challenges? How to balance investments between strengthening existing arsenals and new technologies?

Chair: **Oana Lungescu**, Distinguished Fellow, Royal United Services Institute; and former NATO Spokesperson, Brussels

- **Karl-Heinz Kamp**, Associate Fellow, German Council on Foreign Relations, Berlin

- **Camille Grand**, Distinguished Policy Fellow, European Council on Foreign Relations, Brussels
- **Eric Terzuolo**, Professorial Lecturer, School of International Service, American University, Washington DC
- **Roberto Menotti**, Editor in Chief, Aspenia online; and Senior Advisor for International Activities, Aspen Institute Italia, Rome

Q&A Session

16,50 – 17,00 *Special Intervention*

- **Giovanni Soccodato**, Managing Director, MBDA Italy, Rome

17,00 – 17,30 *Coffee Break*

17,30 – 17,40 *Special Intervention*

- **Marco Peronaci**, Permanent Representative of Italy to the North Atlantic Council, NATO HQ, Brussels

17,40 – 19,10

SESSION 2

PROJECTING SECURITY IN A NEW ERA: LOOKING SOUTH

The 360° security approach, a mainstay of NATO, regards both deterrence and defence and the Alliance's security projection. What has to be done to revamp the essential partnerships in the Southern Region (Mediterranean Dialogue and Istanbul Cooperation Initiative)? By next year, allies are due to reconsider those relationships and take decisions to adjourn them, building upon long-established cooperation (i.e. the Istanbul Summit in 2004) and the growing strategic importance of the MENA region.

Chair: **Flavia Giacobbe**, Journalist and Director, Formiche and Aipress, Rome

- **Florence Gaub**, Director, Research Division, NATO Defense College, Rome
- **Ian Lesser**, Vice President; and Executive Director, Brussels Office, The German Marshall Fund of the United States, Brussels
- **Abdulaziz Sager**, President, Gulf Research Center, Jeddah
- **Aydin Kiliç**, Director, NATO Strategic Direction-South Hub, NATO Joint Force Command, Naples

Q&A Session

19,10 – 19,20 *Concluding Remarks*

- **Giulio Terzi di Sant'Agata**, President of the Senate Committee on European Union Policies, Rome

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THE NATO DEFENSE COLLEGE FOUNDATION

The NATO Defense College Foundation, the only existing think-tank bearing the name of the Alliance, was established in Rome in 2011. It grew out from a common intuition of the President Alessandro Minuto-Rizzo and the NATO Defense College top decision makers, who understood the value of a non-profit NGO that could work beyond usual and institutional outreach, training, communication and scientific research activities.

The principles stated in the preamble to the Washington Treaty of 1949 are our heritage.

Our mission is to promote the culture of stability and well-being in the North Atlantic area and in NATO Partner nations.

Our aim is to meet the highest standards in contributing to public debate and future deliberations on strategic, security and geopolitical issues.

Therefore, the NDCF strives at considering relevant issues not just in a descriptive or prescriptive way, but by catching the sense of events and the essential vectors of future developments.

In a claim: Charting ahead.

CONTACTS

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